## Public Policy Competencies for Public Health

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**CNHiAP Workshop** 

February 6, 2025







# Public policy competencies for public health

CONTEXT	WHAT THEY ARE
WHAT THEY ARE NOT	LIMITS

# **Public Policy Competencies**

#### Policy Analysis / Development



Related to the design, development, implementation, analysis, impact, and evaluation of policies related to public health. Includes knowledge of how policies are made, how they might impact population health, and the ability to delineate policy options for a specific public health problem using evidence-based data. This competency is by far the most frequently referenced.

Mentioned in 41 of 43 documents.



#### Influence / Advocacy

Includes competencies derived from the role of public health in advocating for policies that improve health. Advocacy and influence are mentioned in relation to decision makers, stakeholders, and the public, as is the ability to take positions on matters of policy that affect, or have the potential to affect, public health.

Mentioned in 32 of the 43 documents.



#### Partnership / Collaboration

Includes competencies related to forming partnerships and collaborations, working with community members and stakeholders, as well as those related to intersectoral collaboration.

Mentioned in 28 of 43 documents.





Concerned with the ability to effectively communicate with decision makers and the public. Competencies such as: strategic use of media; writing clear and concise policy briefs and memos; and stating policy options to different audiences.

Mentioned in 27 of 43 documents.

#### **Policy Context**



Includes competencies related to the social, cultural, and political context. Knowledge of population composition, cultural awareness, health systems, political context, and jurisdictional responsibilities are classified as policy context competencies.

Mentioned in 21 of 43 documents.



#### **Social Determinants / Equity**

Includes all of the competencies that emphasize the importance of the social, economic, political, and environmental determinants of health and issues related to equity and health inequalities.

Mentioned in 10 of 43 documents.

## **Policy Theory**



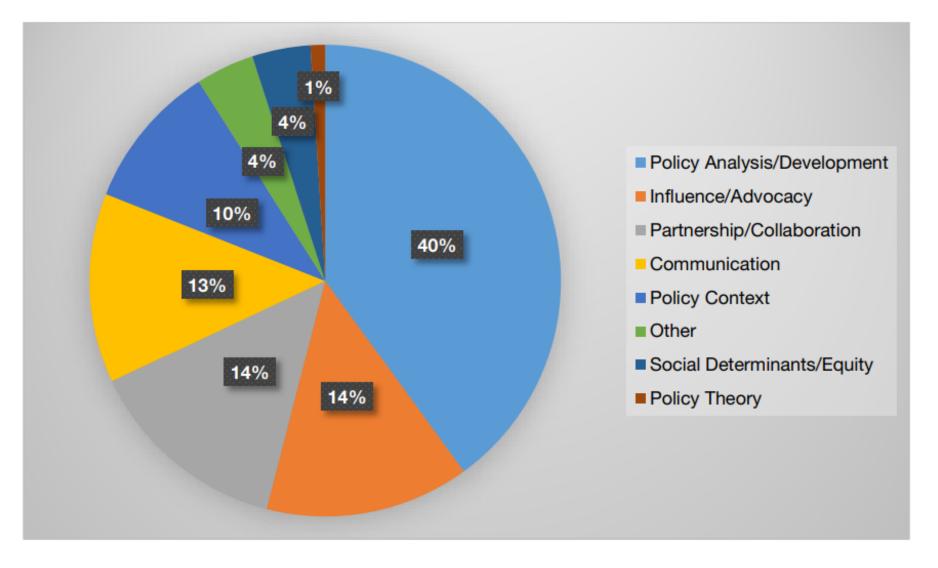
This includes competencies which emphasize familiarity with different theories of policy, politics, public health, intervention, and social theory.

Mentioned in 4 of 43 documents.

### Leadership

Although not included as a thematic category in our original analysis, after comments received and considering that our analysis flattened tiered competencies to avoid repetition, we include it here as a cross-cutting competency (i.e. one that is mentioned as necessary in all of the thematic categories as one occupies positions that demand it).

Figure 1 Share of each competency category



\*Note that for the above graphic, N=361. In other words, 40% of the 361 competencies fall into the category of Policy Analysis and Development.

# Unpacking competencies - from the general to the specifics of HiAP implementation

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Workshop of the competencies working group, Canadian network for Health in all Policies, February 6, 2025

**Unpacking** competencies from the general to the specifics of **HIAP** implementation

GOVERNANCE & ACCOUNTABILITY

GOVERNANCE & ACCOUNTABILITY

Advancation for Hide and other · The authorizing · Advocating for HiAP and other environment and collaborative approaches mandate to act · Fostering a culture of collaboration Layered cross-government committees to support · A network of HiAP champions collaboration (both at the across executive and technical/ sectors working group levels) · Whole-of-government plan and activities for policy action WAYS OF WORKING FOR RESOURCES. Shared policy/ HIAP ACTION

(attitudes, mindsets and behaviours)

- · Utilizing a co-design approach
- · Building trusting relationships
- project proposals

FINANCING & CAPABILITIES

- · Dedicated role/s and budget to support HiAP action
- · Capabilities on determinants

The culture of collaboration within government, including national to local

The principles that government has with regards to bridging gaps between sectoral portfolios Government values with respect to delivery of public policies and services with an equity focus.

https://actionsdg.ctb.ku.edu/wp-content/uploads/2022/05/May12 WHO-GNHiAP-CHiAPRT-HiAP-GuidanceWebinar.pdf

# Implementing HiAP: a fluid process

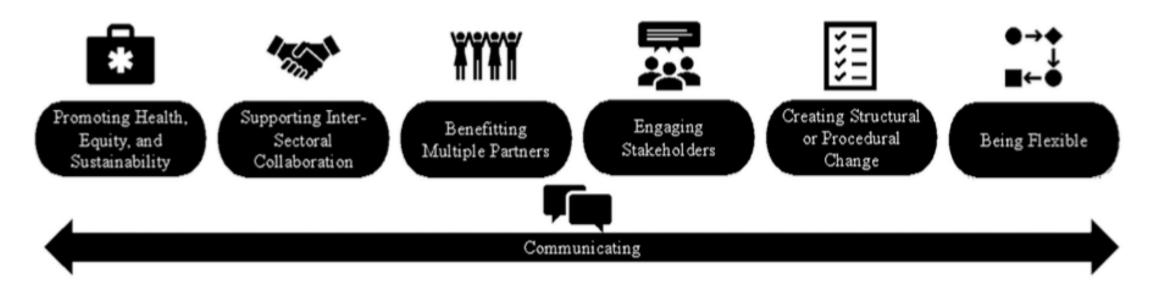
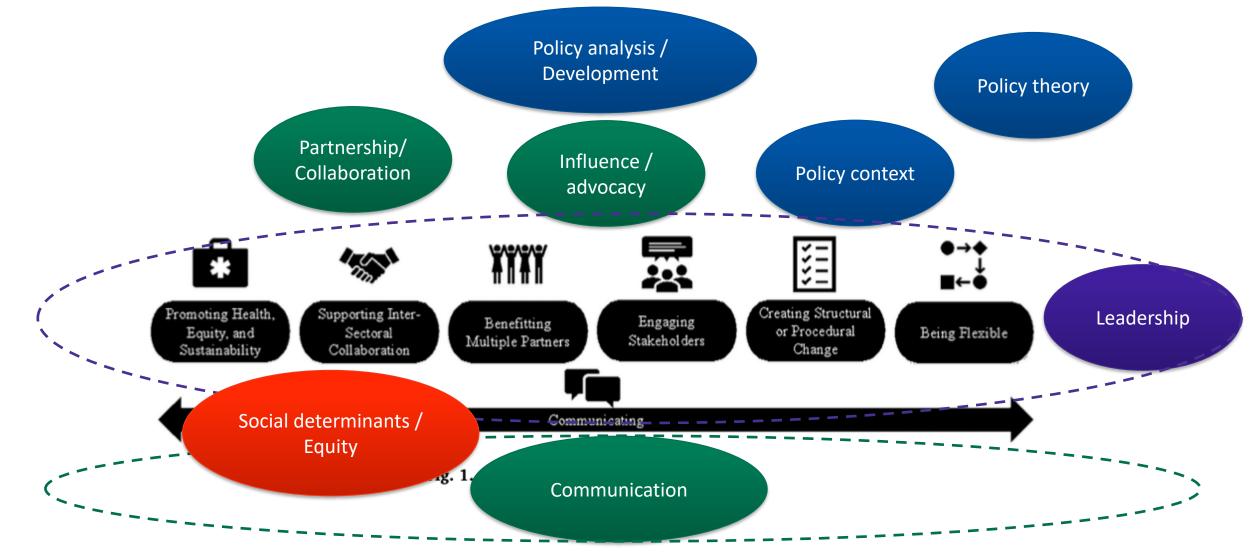


Fig. 1. Key Elements of Health in All Policies.

Cain, Rachael, et al. (2022). Improving health across sectors: Best practices for the implementation of health in all policies approaches. *Preventive Medicine Reports*, 29, 101961. doi: https://doi.org/10.1016/j.pmedr.2022.101961



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