



Panel discussion IV: Research & Practice: Mobilizing Knowledges and Supporting Practice
CNHiAP/RCSdTP – First Network Meeting

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September 20, 2023

HARMONICS

HiAP Analysis using Realist Methods ON International Case Studies

- *Dr. Ketan Shankardass*
- *Dr. Patricia O'Campo*
- *Dr. Carles Muntaner*
- *Dr. Ahmed Bayoumi*
- *Dr. Alexandre Lebel*
- *Dr. Lauri Kokkinen*
- *Alix Freiler*
- *Pau Gálvez Hernández*
- *Dr. Maria Guglielmin*
- *Eveline Gueppe*
- *Emily Schneider*
- *Jasjot Kaur*
- *Jennifer Phung*
- *Michelle Willson*

St. Michael's

Inspired Care.
Inspiring Science.

Report to the Ministry of Health and Long-Term Care (Ontario)

**Getting Started with Health in All Policies:
A Resource Pack**

Health in All Policies: A Snapshot for Ontario

Results of a Realist-Informed Scoping Review of the Literature

Prepared by the Centre for Research on Inner City Health (CRICH) in the Keenan Research Centre of the Li Ka Shing Knowledge Institute of St. Michael's Hospital.

Lead Authors: *Shankardass K, Solar O, Murphy K, Freiler A, Bobbili S, Bayoumi A, O'Campo P.*

Research Team: *O'Campo P, Laupacis A, Dhalla I, Kirst M, Lofters A, Murphy K, Perrier L, Shankardass K.*

February 2011

1. Conceptual framework of HiAP
2. Scoping review of ISA for health equity
3. 16 case studies of HiAP
4. Briefing note on economic assessment of HiAP
5. HiAP research library



**Chatham-Kent Community Leaders' Cabinet
(Ontario)**



**Sustainable Peterborough
(Ontario)**



**Elgin-St. Thomas Community Leaders' Cabinet
(Ontario)**



**Family and social development policy
(Québec)**



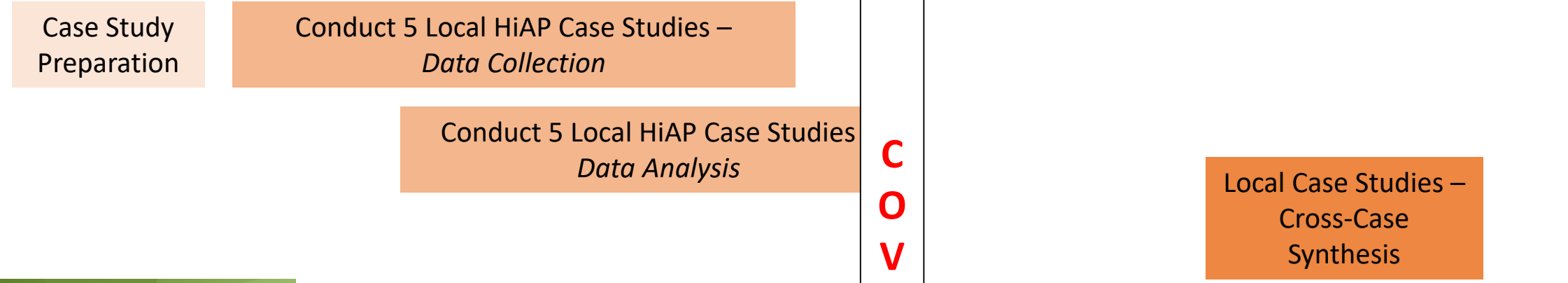
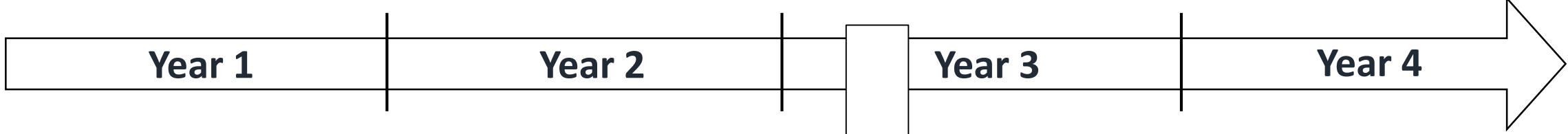
**Sherbrooke Healthy City (Youth Alcohol Policy)
(Québec)**



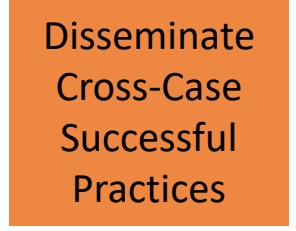
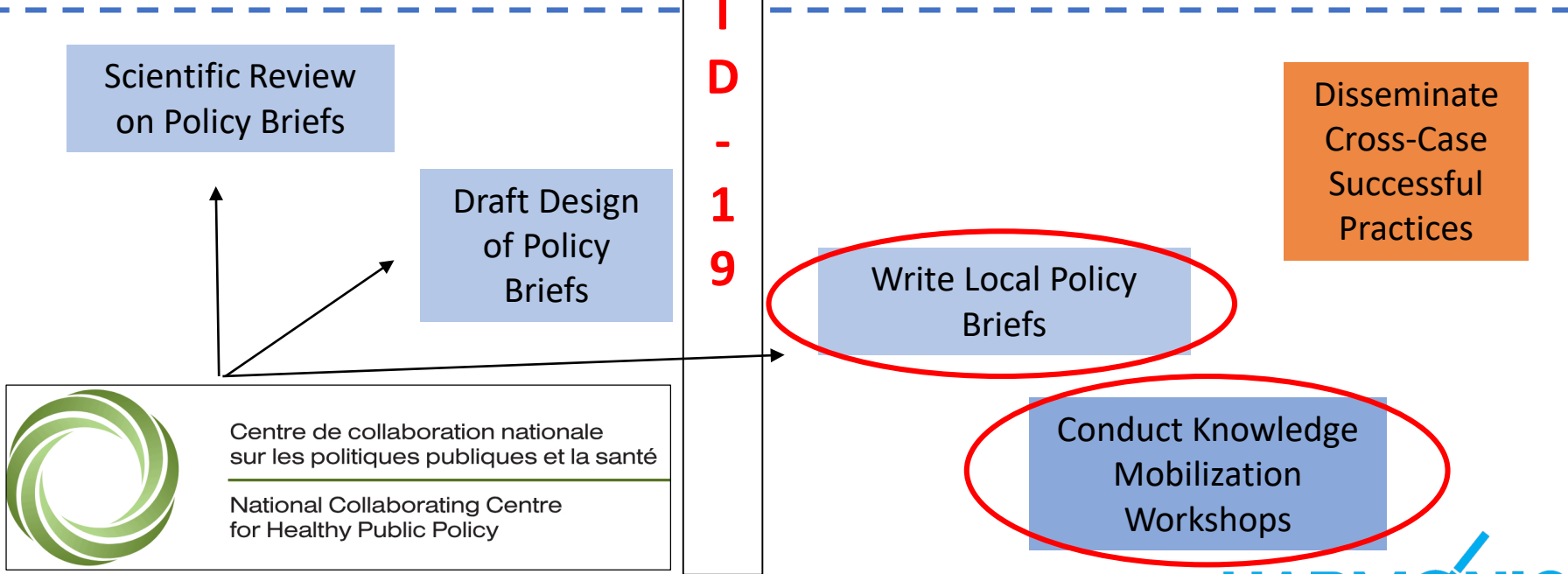
Foci of case studies – *driven by knowledge users*

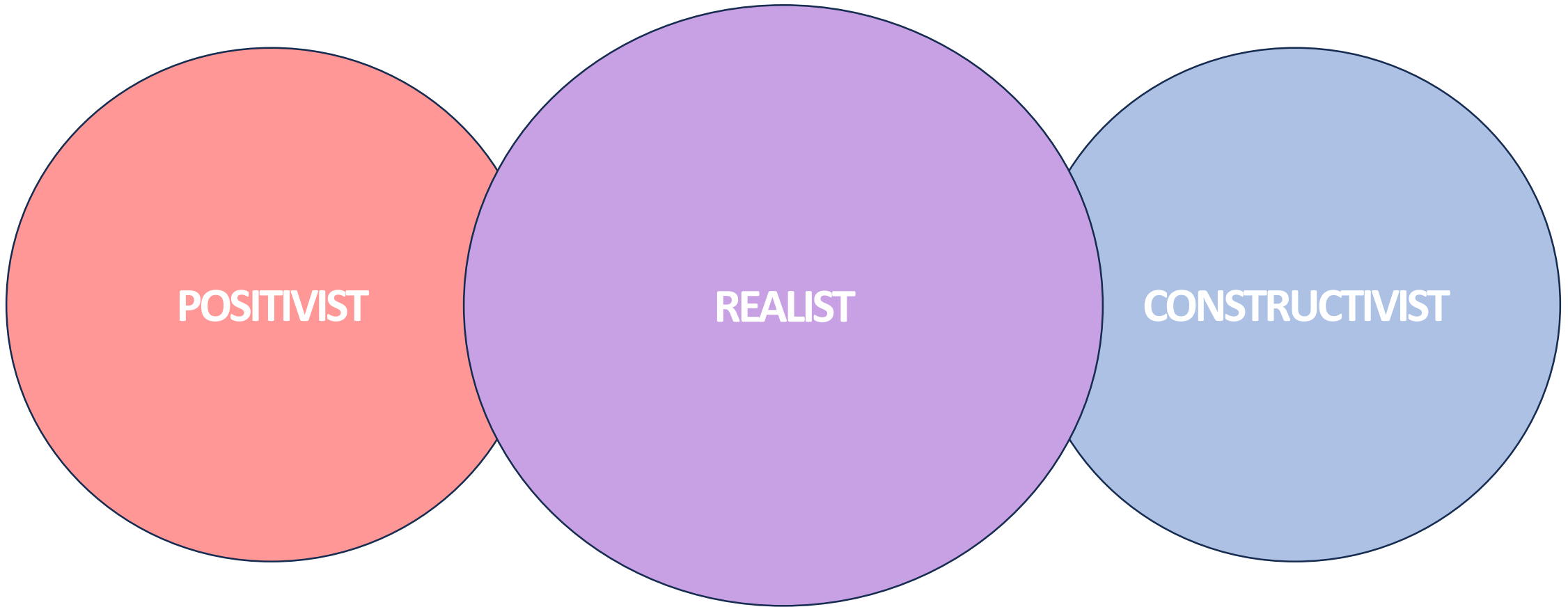
- Understanding how, why and under what circumstances HiAP implementation was influenced by:
 - the local mandate for intersectoral action;
 - leadership;
 - the provincial government; and
 - conflict between members.
- Investigation of early versus later stages of collaboration separately (see: Storm et al, 2014)
- Focus on producing policy briefs and workshops for HiAP teams

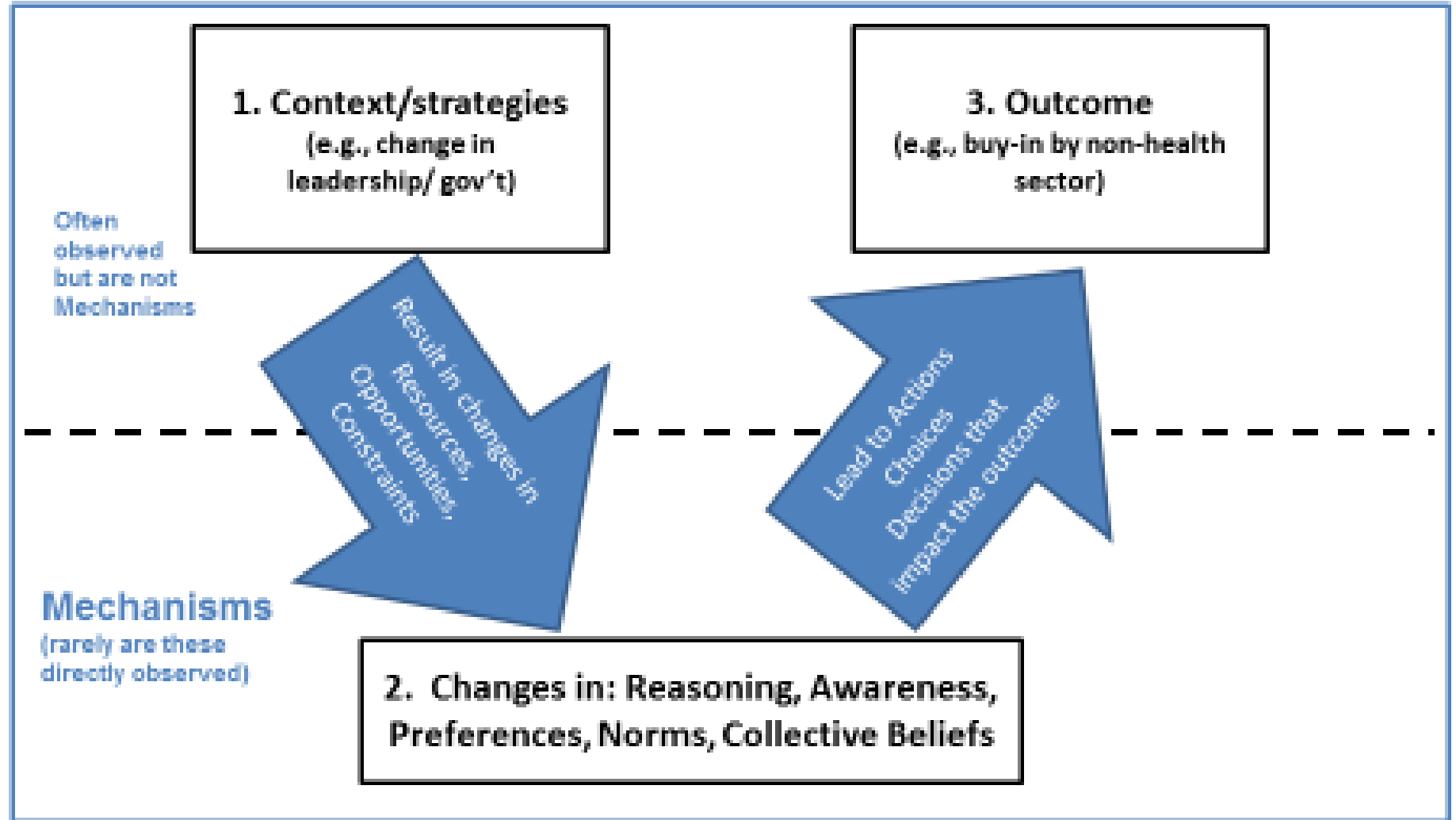
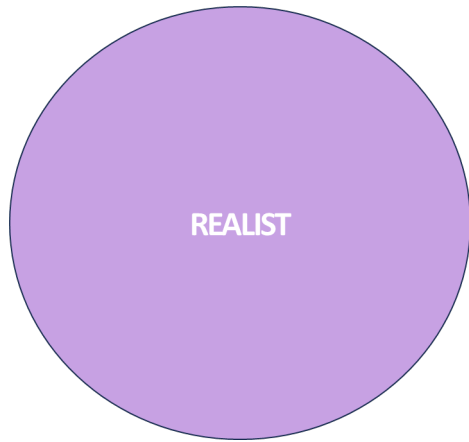
**STREAM 1
CASE STUDIES**



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Adapted from Wong et al., 2018

CsMO = Context - Strategy - Mechanism - Outcome

C: A HiAP initiative with strong leadership from a mayor who wants to respect the time of committee members

S: Full-time staff largely dedicated to managing HiAP committee who is co-located in the Mayor's office

M1: The HiAP manager can prioritize their effort to meet the demands of HiAP work

O1: Efficient meetings, positive experience of members

M2: Having the Mayor and the HiAP manager work so closely together demonstrates the importance of HiAP to partners

O2: On-going commitment to the committee

M3: The HiAP manager has direct access to the Mayor and can thus communicate with partners on behalf of the Mayor in a timely manner and with legitimacy

O3: Progress on implementation

HARMONICS: Protocol for Coding and Analysis

Version Date: October 16, 2020

****BEFORE YOU DOWNLOAD TRANSCRIPTS, ENSURE THAT YOU HAVE READ, UNDERSTOOD AND SIGNED THE DATA STORAGE REQUIREMENTS (SEE APPENDIX 1)****

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1. Interview guide focused on learning about mechanisms related to our areas of interest
2. Training of interviewers to identify when mechanisms are being discussed (or not), and to probe for details
3. Analysis protocol focused on articulating CsMOs and then triangulating on mechanisms

	<i>Elgin- St. Thomas</i>	<i>Chatham- Kent</i>	<i>Peterborough</i>	<i>Sherbrooke</i>	<i>Les Maskoutains</i>
Participant Institution					
<i>Academic</i>	<i>0</i>	<i>1</i>	<i>1</i>	<i>3</i>	<i>0</i>
<i>Community/Non-Profit</i>	<i>3</i>	<i>3</i>	<i>5</i>	<i>1</i>	<i>5</i>
<i>Government (Politician)</i>	<i>2</i>	<i>2</i>	<i>0</i>	<i>0</i>	<i>2</i>
<i>Government (Civil Servant)</i>	<i>4</i>	<i>4</i>	<i>6</i>	<i>8</i>	<i>7</i>
<i>Private/For-Profit</i>	<i>1</i>	<i>3</i>	<i>1</i>	<i>0</i>	<i>0</i>
Total	10	13	13	12	14
Literature	18	19	16	13	21
CsMOs					
<i>Thick</i>	<i>74</i>	<i>51</i>	<i>63</i>	<i>47</i>	<i>73</i>
<i>Thin</i>	<i>29</i>	<i>17</i>	<i>14</i>	<i>13</i>	<i>22</i>
Total	103	68	77	60	95

Shankardass et al, Unpublished

Policy brief recommendation - *example*

Recommendation: Ensure there are dedicated staff embedded with leadership who are knowledgeable about intersectoral action and skilled in facilitating meetings to keep members engaged.

The mayor's office provided a dedicated administrative lead for the CLC, which kept members engaged in the CLC in several ways:

- The lead's knowledge of relevant topics, like how policies in various sectors can impact quality of life and wellbeing, helped them work with the mayor to set meeting agendas and run meetings so that current priorities were addressed. This contributed to efficient and productive meetings, which was appreciated by members.
- Having an administrative lead helped take some of the heavy lifting of the CLC work from members. For example, they would take on much of the work needed between meetings, which allowed members to focus on participating in meetings in a way that was most beneficial for their respective organizations.
- Being embedded with the mayor enabled the administrative lead to communicate with partners about the CLC in a timely manner and with legitimacy, which demonstrated to members that the CLC was a political priority and strengthened their commitment.

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Stronger Together!

Strengthening
collaboration
in the
working
group for
Municipal
Alcohol
Policy
for Youth in
Sherbrooke

Policy Brief

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Stronger Together!

Putting the
Family
and Social
Development
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Maskoutains:
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to build upon for
the future

Policy Brief

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Stronger Together!

Strengthening
intersectoral
collaboration
for
quality
of life in
Elgin St. Thomas
through the
Community
Leaders' Cabinet

Policy Brief

In English and French, with accessible online versions

Stay tuned for public release in late 2023 at NCCHPP

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